



THE WASHINGTON BALLET

FINANCIAL STATEMENTS

JUNE 30, 2025





THE WASHINGTON BALLET

FINANCIAL STATEMENTS

YEARS ENDED JUNE 30, 2025 AND 2024

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
The Washington Ballet

Opinion

We have audited the accompanying financial statements of The Washington Ballet (the Ballet), a nonprofit organization, which comprise the statements of financial position as of June 30, 2025 and 2024, the related statements of activities and changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Washington Ballet as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Ballet and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Ballet's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Ballet's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Ballet's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Calibre CPA Group, PLLC

Bethesda, MD
December 10, 2025



THE WASHINGTON BALLET

STATEMENTS OF FINANCIAL POSITION

JUNE 30, 2025 AND 2024

	2025	2024
Assets		
Current assets		
Cash and cash equivalents	\$ 1,174,608	\$ 1,209,311
Accounts receivable, net	93,977	40,212
Pledges receivable	1,194,071	1,318,387
Prepaid expenses	<u>123,998</u>	<u>96,576</u>
Total current assets	<u>2,586,654</u>	<u>2,664,486</u>
Pledges receivable, net of current portion	<u>351,887</u>	<u>388,223</u>
Other assets	<u>161,335</u>	<u>136,730</u>
Investments	<u>4,037,019</u>	<u>2,578,140</u>
Right-of-use assets - operating leases	<u>2,937,031</u>	<u>1,694,777</u>
Property and equipment		
Land	712,314	712,314
Building and building improvements	3,755,977	3,677,857
Furniture and equipment	1,258,812	1,252,923
Leasehold improvements	1,718,210	1,718,210
Computers and website	<u>134,226</u>	<u>131,370</u>
	7,579,539	7,492,674
Less: accumulated depreciation and amortization	<u>(5,407,452)</u>	<u>(5,007,676)</u>
Net property and equipment	<u>2,172,087</u>	<u>2,484,998</u>
Total assets	<u>\$ 12,246,013</u>	<u>\$ 9,947,354</u>

See accompanying notes to financial statements.



THE WASHINGTON BALLET

STATEMENTS OF FINANCIAL POSITION (CONTINUED)

JUNE 30, 2025 AND 2024

	2025	2024
Liabilities and Net Assets		
Current liabilities		
Accounts payable	\$ 213,976	\$ 288,023
Accrued expenses	470,986	414,573
Deferred subscription income	110,150	110,800
Deferred school income	986,683	1,079,487
Other deferred income	-	25,000
Lease liability - operating leases	<u>444,365</u>	<u>490,001</u>
Total current liabilities	<u>2,226,160</u>	<u>2,407,884</u>
Long-term liabilities		
Other liabilities	24,648	24,648
Lease liability - operating leases, net of current	<u>2,889,399</u>	<u>1,690,639</u>
Total long-term liabilities	<u>2,914,047</u>	<u>1,715,287</u>
Total liabilities	<u>5,140,207</u>	<u>4,123,171</u>
Net assets		
Without donor restrictions	5,011,908	3,022,647
With donor restrictions	<u>2,093,898</u>	<u>2,801,536</u>
Total net assets	<u>7,105,806</u>	<u>5,824,183</u>
Total liabilities and net assets	<u><u>\$ 12,246,013</u></u>	<u><u>\$ 9,947,354</u></u>

See accompanying notes to financial statements.



THE WASHINGTON BALLET

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED JUNE 30, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Operating revenue			
Ticket sales/performances	\$ 4,725,855	\$ -	\$ 4,725,855
Tuition	4,072,095	-	4,072,095
Other	<u>317,657</u>	-	<u>317,657</u>
Total operating revenue	<u>9,115,607</u>	-	<u>9,115,607</u>
Operating expenses			
Program services			
Production costs	3,621,850	-	3,621,850
Artistic	2,956,758	-	2,956,758
School	2,669,971	-	2,669,971
Town Hall Education Arts Recreation Campus (The ARC)	832,987	-	832,987
Community engagement	<u>166,627</u>	-	<u>166,627</u>
Total program services	<u>10,248,193</u>	-	<u>10,248,193</u>
Support services			
Marketing and public relations	1,487,095	-	1,487,095
Development	1,772,298	-	1,772,298
General and administrative	<u>1,725,397</u>	-	<u>1,725,397</u>
Total support services	<u>4,984,790</u>	-	<u>4,984,790</u>
Total operating expenses	<u>15,232,983</u>	-	<u>15,232,983</u>
Change in net assets from operations	<u>(6,117,376)</u>	-	<u>(6,117,376)</u>
Public support and other changes in net assets			
Contributions of cash and other financial assets	2,244,953	1,356,350	3,601,303
Contributions of nonfinancial assets	514,843	-	514,843
Government grants	1,444,166	-	1,444,166
Special events	1,731,791	-	1,731,791
Net investment return	98,641	8,255	106,896
Net assets released from restrictions	<u>2,072,243</u>	<u>(2,072,243)</u>	-
Total public support and other changes in net assets	<u>8,106,637</u>	<u>(707,638)</u>	<u>7,398,999</u>
Change in net assets	<u>1,989,261</u>	<u>(707,638)</u>	<u>1,281,623</u>
Net assets			
Beginning of year	<u>3,022,647</u>	<u>2,801,536</u>	<u>5,824,183</u>
End of year	<u>\$ 5,011,908</u>	<u>\$ 2,093,898</u>	<u>\$ 7,105,806</u>

See accompanying notes to financial statements.



THE WASHINGTON BALLET

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED JUNE 30, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
Operating revenue			
Ticket sales/performances	\$ 4,697,755	\$ -	\$ 4,697,755
Tuition	3,523,214	-	3,523,214
Other	<u>251,817</u>	-	<u>251,817</u>
Total operating revenue	<u>8,472,786</u>	-	<u>8,472,786</u>
Operating expenses			
Program services			
Production costs	4,376,520	-	4,376,520
Artistic	2,564,787	-	2,564,787
School	2,456,614	-	2,456,614
Town Hall Education Arts Recreation Campus (The ARC)	871,626	-	871,626
Community engagement	<u>180,054</u>	-	<u>180,054</u>
Total program services	<u>10,449,601</u>	-	<u>10,449,601</u>
Support services			
Marketing and public relations	1,103,430	-	1,103,430
Development	1,213,153	-	1,213,153
General and administrative	<u>2,322,117</u>	-	<u>2,322,117</u>
Total support services	<u>4,638,700</u>	-	<u>4,638,700</u>
Total operating expenses	<u>15,088,301</u>	-	<u>15,088,301</u>
Change in net assets from operations	<u>(6,615,515)</u>	-	<u>(6,615,515)</u>
Public support and other changes in net assets			
Contributions of cash and other financial assets	2,027,779	2,401,000	4,428,779
Contributions of nonfinancial assets	203,274	-	203,274
Government grants	445,596	-	445,596
Special events	1,317,445	-	1,317,445
Net investment return	83,272	11,474	94,746
Net assets released from restrictions	<u>452,667</u>	<u>(452,667)</u>	<u>-</u>
Total public support and other changes in net assets	<u>4,530,033</u>	<u>1,959,807</u>	<u>6,489,840</u>
Change in net assets	<u>(2,085,482)</u>	<u>1,959,807</u>	<u>(125,675)</u>
Net assets			
Beginning of year	<u>5,108,129</u>	<u>841,729</u>	<u>5,949,858</u>
End of year	<u>\$ 3,022,647</u>	<u>\$ 2,801,536</u>	<u>\$ 5,824,183</u>

See accompanying notes to financial statements.



THE WASHINGTON BALLET

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2025

	Program Services						Support Services						Total
	Production	Artistic	School	The ARC	Community Engagement	Total Program Services	Marketing and Public Relations	Development	General and Administrative	Total Support Services			
Salaries	\$ 502,921	\$ 1,972,025	\$ 1,502,207	\$ 313,243	\$ 110,808	\$ 4,401,204	\$ 347,437	\$ 369,000	\$ 746,763	\$ 1,463,200	\$ 5,864,404		
Benefits and payroll taxes	73,946	493,033	216,903	74,807	18,797	877,486	57,443	63,285	141,357	262,085	1,139,571		
Professional fees	-	1,532	5,772	-	127	7,431	82,985	82,866	459,786	625,637	633,068		
Service fees	-	-	22,717	901	879	24,497	9,136	64,512	66,463	140,111	164,608		
Occupancy	223,891	46,209	406,750	195,522	2,596	874,968	8,141	8,647	17,498	34,286	909,254		
Performances, events and meetings	2,547,050	243,544	33,057	6,007	18,624	2,848,282	259,664	770,306	4,586	1,034,556	3,882,838		
Printing and promotion	-	-	-	-	3,308	3,308	550,783	51,066	-	601,849	605,157		
Scholarships	-	-	201,758	201,279	-	403,037	-	-	-	-	403,037		
Costs of goods sold	-	-	-	-	-	-	59,272	-	-	-	59,272	59,272	
Depreciation	63,741	70,482	187,308	13,755	3,960	339,246	20,523	13,188	37,699	71,410	410,656		
Supplies and equipment	136,291	1,141	7,219	7,402	1,576	153,629	3,716	1,476	23,837	29,029	182,658		
Rental, repairs and maintenance	7,246	28,412	21,643	4,513	1,596	63,410	5,006	5,316	10,759	21,081	84,491		
Insurance	16,600	65,092	49,584	10,339	3,658	145,273	11,468	12,180	24,649	48,297	193,570		
Travel	23,632	12,411	7,207	944	299	44,493	1,270	3,461	7,940	12,671	57,164		
Bad debt expense	-	-	5,667	4,275	-	9,942	-	-	550	550	10,492		
Contributed non-financial expenses	26,490	17,025	-	-	-	43,515	120,000	263,230	88,098	471,328	514,843		
Postage and shipping	-	-	73	-	-	73	5,815	8,589	113	14,517	14,590		
Other	42	5,852	2,106	-	399	8,399	3,708	55,176	95,299	154,183	162,582		
	3,621,850	2,956,758	2,669,971	832,987	166,627	10,248,193	1,546,367	1,772,298	1,725,397	5,044,062	15,292,255		
Less: costs of goods sold included with operating revenue in the statement of activities and changes in net assets	-	-	-	-	-	-	(59,272)	-	-	(59,272)	(59,272)		
Total expenses reported in the statement of activities and changes in net assets	\$ 3,621,850	\$ 2,956,758	\$ 2,669,971	\$ 832,987	\$ 166,627	\$ 10,248,193	\$ 1,487,095	\$ 1,772,298	\$ 1,725,397	\$ 4,984,790	\$ 15,232,983		

See accompanying notes to financial statements.



THE WASHINGTON BALLET

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2024

	Program Services						Support Services						Total
	Production	Artistic	School	The ARC	Community Engagement	Total Program Services	Marketing and Public Relations	Development	General and Administrative	Total Support Services			
Salaries	\$ 534,494	\$ 1,594,739	\$ 1,315,488	\$ 313,031	\$ 124,948	\$ 3,882,700	\$ 304,802	\$ 330,383	\$ 948,073	\$ 1,583,258	\$ 5,465,958		
Benefits and payroll taxes	78,548	380,671	178,879	63,653	20,446	722,197	43,810	52,209	115,091	211,110	933,307		
Professional fees	7,359	139,950	58,004	975	53	206,341	110,291	69,927	888,390	1,068,608	1,274,949		
Service fees	5,903	-	50,366	14,510	388	71,167	12,949	52,459	71,481	136,889	208,056		
Occupancy	219,382	39,047	407,375	207,948	3,059	876,811	7,463	8,089	23,214	38,766	915,577		
Performances, events and meetings	3,207,763	237,564	68,259	13,563	15,586	3,542,735	17,621	601,438	15,012	634,071	4,176,806		
Printing and promotion	-	-	-	-	-	-	553,488	25,034	3,741	582,263	582,263		
Scholarships	-	-	113,114	204,442	-	317,556	-	-	-	-	317,556		
Costs of goods sold	-	-	-	774	-	774	92,716	-	-	-	92,716	93,490	
Depreciation	87,249	60,059	173,575	25,082	4,706	350,671	16,486	21,128	35,706	73,320	423,991		
Supplies and equipment	137,912	2,281	6,831	5,159	318	152,501	855	1,571	30,412	32,838	185,339		
Rental, repairs and maintenance	7,296	20,708	17,082	4,065	1,622	50,773	3,958	4,290	12,311	20,559	71,332		
Insurance	16,625	49,603	40,917	9,737	3,886	120,768	9,481	10,276	29,488	49,245	170,013		
Travel	8,977	25,231	7,567	7,386	761	49,922	411	4,215	8,873	13,499	63,421		
Bad debt expense	-	-	-	-	-	-	-	-	497	497	497		
Contributed non-financial expenses	62,575	11,925	17,625	2,075	3,275	97,475	14,000	10,736	81,063	105,799	203,274		
Postage and shipping	89	78	-	-	-	167	-	1,900	1,399	3,299	3,466		
Other	2,348	2,931	1,532	-	1,006	7,817	7,815	19,498	57,366	84,679	92,496		
	4,376,520	2,564,787	2,456,614	872,400	180,054	10,450,375	1,196,146	1,213,153	2,322,117	4,731,416	15,181,791		
Less: costs of goods sold included with operating revenue in the statement of activities and changes in net assets	-	-	-	(774)	-	(774)	(92,716)	-	-	(92,716)	(93,490)		
Total expenses reported in the statement of activities and changes in net assets	<u>\$ 4,376,520</u>	<u>\$ 2,564,787</u>	<u>\$ 2,456,614</u>	<u>\$ 871,626</u>	<u>\$ 180,054</u>	<u>\$ 10,449,601</u>	<u>\$ 1,103,430</u>	<u>\$ 1,213,153</u>	<u>\$ 2,322,117</u>	<u>\$ 4,638,700</u>	<u>\$ 15,088,301</u>		

See accompanying notes to financial statements.



THE WASHINGTON BALLET

STATEMENTS OF CASH FLOWS

YEARS ENDED JUNE 30, 2025 AND 2024

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities		
Change in net assets	\$ 1,281,623	\$ (125,675)
Adjustments to reconcile change in net assets to net cash provided by (used for) operating activities		
Depreciation and amortization	410,656	423,991
Amortization of right-of-use asset	400,869	387,405
Realized and unrealized gains, net	(5,500)	(5,896)
Loss on disposal of property and equipment	6,194	-
Bad debt expenses	10,492	497
Changes in assets and liabilities		
Accounts receivable	(64,257)	18,362
Pledges receivable	160,652	(1,106,535)
Grants receivable	-	100,000
Prepaid expenses	(27,422)	71,552
Other assets	(24,605)	(13,595)
Accounts payable	(74,047)	(236,312)
Accrued expenses	56,413	29,809
Deferred subscription income	(650)	24,657
Deferred school income	(92,804)	181,364
Other deferred revenue	(25,000)	25,000
Lease liability - operating leases	<u>(489,999)</u>	<u>(455,687)</u>
Net cash provided by (used for) operating activities	<u>1,522,615</u>	<u>(681,063)</u>

See accompanying notes to financial statements.



THE WASHINGTON BALLET

STATEMENTS OF CASH FLOWS (CONTINUED)

YEARS ENDED JUNE 30, 2025 AND 2024

	2025	2024
Cash flows used for investing activities		
Purchases of investments	\$ (1,700,506)	\$ (1,505,872)
Proceeds from sale of investments	247,127	-
Purchase of property and equipment	<u>(103,939)</u>	<u>(127,927)</u>
Net cash used for investing activities	<u>(1,557,318)</u>	<u>(1,633,799)</u>
 Net change in cash and cash equivalents	 (34,703)	 (2,314,862)
 Cash and cash equivalents		
Beginning of year	<u>1,209,311</u>	<u>3,524,173</u>
End of year	<u>\$ 1,174,608</u>	<u>\$ 1,209,311</u>
 Noncash investing activities		
Right-of-use assets	\$ (1,643,123)	\$ -
Lease liabilities	<u>1,643,123</u>	<u>-</u>
	<u>\$ -</u>	<u>\$ -</u>

Supplemental disclosure of non-cash investing and financing activities

The Ballet received donated securities of \$269,625 and \$610,405 for the years ended June 30, 2025 and 2024, respectively.



THE WASHINGTON BALLET

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED JUNE 30, 2025 AND 2024

NOTE 1. ORGANIZATION

The Washington Ballet (the Ballet) is a not-for-profit organization incorporated under the laws of the District of Columbia in September 1966. The Washington Ballet provides classes in dance and related arts (The Washington School of Ballet) and offers performances in Washington and on tour (The Washington Ballet Company). The Washington Ballet Company dancers are covered under a collective-bargaining agreement, which expires July 2028.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Statement Presentation - Financial statement presentation follows the recommendations of U.S. generally accepted accounting principles in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC), *Not-for-Profit Entities - Presentation of Financial Statements*. Under those principles, the Ballet is required to report information regarding its financial position and activities according to two classes of net assets - net assets without donor restrictions and net assets with donor restrictions. The Ballet also distinguishes between donor restrictions that are temporary and those that are perpetual in nature.

Basis of Accounting - The accompanying financial statements are presented in accordance with the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Under this basis, revenue is recognized when earned and expenses are recognized when received.

Use of Estimates - Management uses estimates and assumptions in preparing the financial statements in conformity with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenue, support and expenses. Actual results could differ from those estimates.

Income Taxes - The Ballet is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC). However, the Ballet is subject to income tax on its unrelated business income. The Ballet did not have any unrelated business taxable income for the years ended June 30, 2025 and 2024. The Ballet recognizes interest expense and penalties related to income taxes in general and administrative expenses on the statements of activities and changes in net assets and accounts payable on the statements of financial position. There is no provision in these financial statements for penalties and interest related to income taxes for the years ended June 30, 2025 and 2024. For tax years prior to 2021, the Ballet is no longer subject to examination by the Internal Revenue Service (IRS) or the tax jurisdiction of the District of Columbia.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and Cash Equivalents - For purposes of the statements of cash flows, the Ballet considers cash in operating bank accounts, cash on hand, and cash in money market bank accounts to be cash and cash equivalents.

Receivables - The Ballet records accounts receivable net of allowances for credit losses when necessary. Management determines the allowance for credit losses by identifying them, by using historical experience applied to an aging of accounts and by examining current and future economic conditions which may impact collectability. Uncollectible amounts are charged off against the allowance for credit losses once management determines an account, or a portion thereof, to be uncollectible. Based on management's evaluation of the collectability of accounts receivable, the allowance for credit losses was immaterial as of June 30, 2025 and 2024. Bad debt expense related to accounts receivable was \$10,492 and \$497 for the years ended June 30, 2025 and 2024, respectively.

Pledges receivable represent unconditional promises to give from donors to contribute monies to the Ballet. Unconditional promises to give from donors are recorded when the promise is made. Unconditional promises to give from donors where payments are due within the next year are reflected as current pledges receivable and are recorded at their net realizable amount. Unconditional promises to give from donors where payments are due in the subsequent years are reflected as long-term pledges receivable and are reflected at the present value of their net realizable amounts, using risk-adjusted discount rates. The amortization of the discount on long-term pledges receivable is recorded as contributions in the statements of activities and changes in net assets. The need for an allowance is determined based on a review of the estimated collectability of specific accounts, plus a general provision based on historical loss experience and existing economic conditions. Uncollectible amounts are charged off against the allowance for doubtful accounts once management determines an account, or a portion thereof, to be uncollectible. As of June 30, 2025 and 2024, management deemed all receivables to be collectible and, as such, no allowance for doubtful accounts has been included in these financial statements. There was no bad debt expense (recovery) related to pledges receivable for the years ended June 30, 2025 and 2024.

Investments - Investments consist of fixed-income exchange-traded funds, equity exchange-traded funds, equity and fixed income mutual funds, equities, U.S. Government and government agency obligations and money market funds which are reported at their fair value based on quoted market prices. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. There have been no changes in methodologies used as of June 30, 2025 and 2024. Purchases are recognized on a trade-date basis. Interest income is recognized on the accrual basis. Dividends are recognized on the ex-dividend date. Realized and unrealized gains (losses) are calculated using a specific identification method and are recognized, along with interest and dividend income, on the statements of activities and changes in net assets. Money market funds held in investment accounts with investment institutions are classified as investments. Management intends to hold investments for long-term purposes.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investment income is reported in the statements of activities and changes in net assets net of all external and direct internal investment expenses.

Property and Equipment - Property and equipment is stated at cost and is depreciated over estimated useful lives ranging between 3 and 40 years. Leasehold improvements are depreciated over the remaining non-cancellable term of the lease. The website is amortized over its estimated useful life (four years). The straight-line method of depreciation and amortization is followed for all assets. Property and equipment in excess of \$2,000 and with an acquisition life of more than one year is capitalized.

Deferred Revenue - Deferred revenue includes revenue received in advance for subscriptions, school tuition and set rentals and is recognized on the statements of activities and changes in net assets when the events or services take place.

Revenue Recognition - Revenue is derived from both exchange transactions and contribution transactions. Revenue from exchange transactions is recognized when control of promised goods or services is transferred to the Ballet's members and customers, in an amount that reflects the consideration the Ballet expects to be entitled to in exchange for those goods or services. All goods and services are transferred at a point in time or ratably over time. Payments are generally required in advance and are reported as deferred revenue until the related revenue is recognized. Unconditional contributions are recognized upon receipt of cash or other assets, or when a donor promises to transfer cash or other assets in the future. Conditional promises to give, that is, those with a measurable performance or other barrier and a right of return or release, are not recognized until the conditions on which they depend have been substantially met.

Contributions and Government Grants - Contributions are reported as increases in net assets without donor restrictions unless received with donor stipulations that require the assets be used for specific purposes or in specific time periods. All donor-restricted contributions are reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and changes in net assets as net assets released from restrictions. Contributions and non-federal grants which are both received and released from restriction in the same year are reported as revenue without donor restrictions in that year.

Revenue from government funding sources are recognized when the related expenses are incurred. Expenses charged to government grants, including allocable indirect costs and fringe benefits, are subject to audit and adjustment. Revenue received in excess of the related expenses is recorded as refundable advances. Grant expenses incurred before the related grant revenue is received are reported as grant receivables.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Special Events - Special events revenue is comprised of an exchange element based on the fair value of direct benefits provided to donors, and a contribution element for the difference. The exchange element is recognized when the special event takes place. The contribution element is recognized immediately, unless there is a right of return if the special event does not take place, in which case the contribution element is recognized when the special event takes place.

Exchange Transactions - Revenue from contracts with customers consists of ticket sales and performances, special events, and tuition. Ticket sales and performances revenue is recognized when the related performances are held. Special events revenue is recognized when the related special events are held. Tuition entitles customers to the curriculum of classes offered by the Ballet and is considered a single performance obligation provided ratably over the tuition period.

Other revenue includes merchandise sales revenues of \$164,125 and \$145,316, net of related costs of goods sold of \$59,272 and \$93,490 for the years ended June 30, 2025 and 2024, respectively.

Donated Securities - Donated securities are reflected as contributions revenue and are recorded at their fair value as of the date of the contribution. Donated securities are converted to cash nearly immediately upon receipt and reported as cash flows from operating activities. Any gain or loss on conversion to cash is recognized as other income in the statements of activities and changes in net assets. The Ballet received donated securities of \$269,625 and \$610,405 for the years ended June 30, 2025 and 2024, respectively, which are recorded as contributions in the statements of activities and changes in net assets.

Contributed Nonfinancial Assets - Noncash contributions are recorded as revenue and expenses at fair value when received and have been presented in the statements of activities and changes in net assets as contributions of nonfinancial assets and expensed in the appropriate functional category. Included in contributed nonfinancial assets were donations of services rendered, which were reported at their estimated fair value. There were no restrictions associated with these contributed nonfinancial assets. These donated services required specialized skills which would typically need to be purchased if not donated.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

For the years ended June 30, 2025 and 2024, contributed nonfinancial assets recognized within the statements of activities and changes in net assets included:

	June 30, 2025 Revenue Recognized	June 30, 2024 Revenue Recognized	Utilization in Programs/ Activities	Donor Restrictions	Valuation Techniques and Inputs
Services-attorney	\$ 103,098	\$ 81,063	Various administrative legal matters	No associated donor restrictions	Contributed services from attorneys are valued at the estimated fair value based on current rates for similar legal services.
Services- photographer, designer and event planner	204,035	64,675	Various development matters	No associated donor restrictions	Contributed services from photographers, designers and event planners are valued at the estimated fair value based on current rates for similar professional services.
Banquet food, beverage, and other	102,285	10,736	Events for development	No associated donor restrictions	The Ballet estimated the fair value on the basis of an invoice received for procuring the goods for the two events, which was based on wholesale pricing.
Guest house use	105,425	46,800	Artistic/ production	No associated donor restrictions	The Ballet estimated the fair value on the basis of comparable hotel stays in the area, at a discounted rate.
	<u>\$ 514,843</u>	<u>\$ 203,274</u>			

The Ballet received approximately 3,200 hours and 2,500 hours of volunteer service for the years ended June 30, 2025 and 2024, respectively. The value of hours volunteered at the Ballet is not recorded in the financial statements, as it does not create or enhance nonfinancial assets or require specialized skills. The amount of such unrecorded labor was estimated by management to be \$64,000 and \$50,000 for the years ended June 30, 2025 and 2024, respectively.

Discounted Tuition and Scholarships - The Ballet gives discounted tuition and scholarships to certain students at Washington Ballet @ Town Hall Education Art Recreation Campus and Northwest Campus. For the years ended June 30, 2025 and 2024, the discounted tuition and scholarships was recorded in the financial statements at \$403,037 and \$317,556, respectively.

Net Assets - Net assets are reported in two distinct classes as follows:

Net assets without donor restrictions - These net assets are available to finance the general operations of the Ballet. The only limits on the use of net assets without donor restrictions are the broad limits resulting from the nature of the Ballet, the environment in which it operates, and the purposes specified in its organizing documents.

Net assets with donor restrictions - These net assets result from contributions and other inflows of assets, the use of which by the Ballet is limited by donor-imposed time or purpose restrictions that are either temporary or perpetual.

Net assets with perpetual donor restrictions to be held in perpetuity as required by donor stipulation are classified as endowment assets. Investment income on net assets with donor restrictions, which includes interest, dividends, and realized and unrealized

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

appreciation or depreciation, is classified as net assets with donor restrictions. Upon appropriation for expenditure, the amounts for current year expenditures are reclassified to net assets without donor restrictions, subject to any purpose restrictions. All other investment income is classified as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulations or law.

Leases - In its statements of financial position, the Ballet records a right-of-use asset and lease liability, initially measured at the present value of total lease payments using a risk-free rate that approximates the remaining term of the lease. The Ballet considers the likelihood of exercising renewal or termination clauses (if any) in measuring its right-of-use assets and lease liabilities. A single lease cost is calculated so that the cost of the lease is allocated over the lease term on a straight-line basis. Short-term leases (those with an initial term of twelve months or less and no purchase option) are expensed over their terms, with no corresponding right-of-use asset or lease liability recorded. The Ballet does not separate non-lease components (if any) from lease components in determining the lease payments for leases of office equipment.

Functional Allocation of Expenses - The costs of providing the various programs and supporting activities of the Ballet have been summarized on a functional basis in the statements of activities and changes in net assets and functional expenses. Costs that can be specifically identified with a final cost objective are charged directly to that activity, such as salaries and related taxes and health benefits. Other costs, such as occupancy, depreciation, and related infrastructure, are allocated among the program and supporting services benefited based on management's best estimates of utilization.

Financial Risk - The Ballet maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Ballet has not experienced any losses in such accounts. The Ballet believes it is not exposed to any significant financial risk on cash. As of June 30, 2025, the Ballet had cash in excess of the FDIC insurance limit of approximately \$657,000.

Reclassifications – Certain prior year amounts have been reclassified to conform to the fiscal year 2025 presentation.

NOTE 3. LIQUIDITY AND AVAILABILITY OF FINANCIAL RESOURCES

As part of the Ballet's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. In addition, the Ballet invests cash in excess of its current requirements in a portfolio of investments designed to maximize long-term earnings with acceptable risk to investment principle.

NOTE 3. LIQUIDITY AND AVAILABILITY OF FINANCIAL RESOURCES (CONTINUED)

Financial assets available for general expenditures within one year of June 30, 2025 and 2024 consist of the following:

	2025	2024
Total assets at end of year	\$ 12,246,013	\$ 9,947,354
Less: nonfinancial assets		
Prepaid expenses	(123,998)	(96,576)
Other assets	(161,335)	(136,730)
Right-of-use assets - operating leases	(2,937,031)	(1,694,777)
Net property and equipment	<u>(2,172,087)</u>	<u>(2,484,998)</u>
Total financial assets at end of year	6,851,562	5,534,273
Less: amounts not available to meet general expenditures coming due within one year, due to		
Receivables due in more than one year	(351,887)	(388,223)
Donor-imposed restrictions	(1,108,495)	(2,072,536)
Endowment	<u>(310,000)</u>	<u>(310,000)</u>
Total financial assets available for general expenditures coming due in the next year	<u>\$ 5,081,180</u>	<u>\$ 2,763,514</u>

NOTE 4. PLEDGES RECEIVABLE

The Ballet records pledges receivable that are expected to be collected within one year at net realizable value. Pledge receivables as of June 30, 2025 and 2024 are as follows:

	2025	2024
Receivable in less than one year	\$ 1,194,071	\$ 1,318,387
Receivable in one to five years	<u>373,000</u>	<u>446,000</u>
	1,567,071	1,764,387
Less: discount to net present value	<u>(21,113)</u>	<u>(57,777)</u>
	<u>\$ 1,545,958</u>	<u>\$ 1,706,610</u>

Amounts due in excess of one year have been discounted to present value using a discount rate of 6% as June 30, 2025.

NOTE 5. INVESTMENTS

Investments are recorded at fair value and consist of the following:

	2025	2024
Money market funds	\$ 4,002,773	\$ 2,550,916
Equities	5,334	-
U.S. Government and government agency obligations	992	1,967
Fixed-income exchange-traded funds and mutual funds	3,840	21,565
Equity exchange-traded funds and mutual funds	<u>24,080</u>	<u>3,692</u>
	<u><u>\$ 4,037,019</u></u>	<u><u>\$ 2,578,140</u></u>

Net investment income consists of the following:

	2025	2024
Dividends and interest	\$ 102,003	\$ 89,525
Realized and unrealized gains (losses) on investments	5,500	5,896
Investment expense	<u>(607)</u>	<u>(675)</u>
	<u><u>\$ 106,896</u></u>	<u><u>\$ 94,746</u></u>

NOTE 6. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with temporary donor restrictions consist of the following:

	2025	2024
Purpose restrictions		
Scholarships	\$ 133,956	\$ 149,727
Building and capital campaign	772,076	1,074,809
Artistic Innovation Fund	388,000	718,000
GOH Fund	65,000	65,000
Berherend/Goldstein Fund	65,000	65,000
Michael Goldstein Memorial Fund	<u>36,350</u>	<u>-</u>
Total purpose restrictions	<u>1,460,382</u>	<u>2,072,536</u>
Time restricted only - general support for use in future periods	<u>323,516</u>	<u>419,000</u>
	<u><u>\$ 1,783,898</u></u>	<u><u>\$ 2,491,536</u></u>

NOTE 6. NET ASSETS WITH DONOR RESTRICTIONS (CONTINUED)

Net assets with perpetual donor restrictions consist of the following:

	2025	2024
Faye Katz Ratner Fund	\$ 15,000	\$ 15,000
England Endowment	<u>295,000</u>	<u>295,000</u>
	<u><u>\$ 310,000</u></u>	<u><u>\$ 310,000</u></u>

NOTE 7. ADVERTISING COSTS

Advertising costs related to performances and telemarketing services for season subscriptions are recognized as incurred. Advertising expenses totaled \$514,223 and \$473,423 the years ended June 30, 2025 and 2024, respectively.

NOTE 8. LEASES

The Ballet entered into a lease for warehouse space in Landover, Maryland with a 15-year term commencing November 1, 2019 and expiring on October 31, 2034, with the right to occupy the premises rent-free prior to the lease commencement date. The lease specified scheduled rent increases over the lease term and reimbursement of certain defined operating costs. Additionally, under the term of the lease, the Ballet shall be entitled to a construction allowance for tenant improvements up to \$350,000 plus an additional \$75,000 to be paid by the Ballet if the total cost is more than \$350,000, which will be amortized monthly over the life of the leases and included with monthly rent payments. The build out was completed with a total cost of \$340,000, all paid by the tenant. The Ballet paid a security deposit totaling \$70,759 as specified in the lease. Simultaneously, the Ballet entered into a sublease with the Shakespeare Theatre Company for 36.9% of the Ballet's leased space for the same 15-year period and financial obligations specified by the Ballet's original lease. Both the Ballet and the sublessee have the right to terminate the agreement after 10 years, with notice provided to the other on the last day of the 7th sublease year. The sublease income, including operating expense reimbursements, for the years ended June 30, 2025 and 2024 was \$70,335 and \$63,234, respectively, included in other revenue in the statements of activities and changes in net assets.

The Ballet also leases space at 4200 Wisconsin Avenue, N.W. that is used as a ballet studio. The original lease term commenced on January 1, 2012 and ended on December 31, 2021, and is cancelable by either party, with penalty, by no less than 12 months prior to the expiration of the fifth lease year. The lease was amended in January 2022 to re-commence on May 1, 2022 for 48 months, lease term ending April 30, 2026. The original and amended lease specifies scheduled rent increases of 3% annually over the lease term and reimbursement of certain defined operating expenses. In lieu of giving a security deposit to the landlord, the Ballet obtained a standby Letter of Credit against its line of credit for \$16,609 secured by the assets of the Ballet.

NOTE 8. LEASES (CONTINUED)

In September 2021, the Ballet extended a 15-year operating lease, retroactive to January 2020 for space to be used as a dance studio at Building Bridges Across the River which will expire December 31, 2035. Prior to September 2021, the lease was operating on a month-to-month basis. The lease requires the Ballet to reimburse the landlord for its share of the annual operating expenses. This lease may be terminated by the Ballet with at least six months' prior written notice.

The Ballet signed a lease on April 28, 2015 for space to be used as a dance studio. The Ballet took occupancy of the space in July 2015 and received abated rent through December 2015. The Ballet entered into an amendment for this space during the year ended June 30, 2022 and the lease will now expire November 2025. The current lease has an option to renew for two consecutive periods of five years each. As of June 30, 2025, the Ballet is certain to excise the option for the first five-year renewal and uncertain of the second renewal. The lease specifies scheduled rent increases over the lease term and reimbursement of certain defined operating expenses. Subsequent to year end, the Ballet entered into an amendment to renew the lease through June 30, 2031.

The Ballet signed a lease for copiers to be used for operations, commencing September 2021 for sixty months, to end August 2026.

The operating lease cost was \$648,645 and \$635,826 for the years ended June 30, 2025 and 2024. The Ballet does not have any financing leases or short term lease cost.

Supplemental qualitative information related to operating leases is as follows:

Weighted-average remaining lease term (in years) - operating leases	7.34
Weighted-average discount rate - operating leases	2.95%
Right-of-use assets obtained in exchange for lease obligations	\$ 4,100,196

The maturity of the lease liability under the Ballet's operating lease as of June 30, 2025 is as follows:

Year ending June 30,	
2026	\$ 525,802
2027	480,598
2028	496,557
2029	514,650
2030	533,399
Thereafter	<u>1,212,835</u>
Undiscounted future cash flows	3,763,841
Less: effects of discounting	<u>(430,077)</u>
Lease liability recognized	<u>\$ 3,333,764</u>

NOTE 9. RETIREMENT PLANS

The Ballet sponsors a tax deferred annuity retirement plan under Section 403(b) of the IRC that covers all eligible employees of the Ballet, as well as The Washington Ballet Company dancers (the artists). Participating employees are able to defer a portion of their compensation subject to certain IRS limitations. In addition, the Ballet may make discretionary contributions. The Ballet's collective-bargaining agreement with the artists requires the Ballet to make 4% annual contributions to the plan. Contributions to the plan for the years ended June 30, 2025 and 2024 were \$76,614 and \$44,248, respectively.

NOTE 10. FAIR VALUE MEASUREMENTS

Accounting standards provide the framework for measuring fair value which provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy are described as follows:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Ballet has the ability to access.

Level 2 Inputs to the valuation methodology include other significant observable inputs including:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability; and
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

NOTE 10. FAIR VALUE MEASUREMENTS (CONTINUED)

The following tables set forth by level, within the fair value hierarchy, the Ballet's assets at fair value as of June 30, 2025 and 2024:

Description	June 30, 2025	Quoted Market	Significant	Significant
		Price for Assets (Level 1)	Other Observable Inputs (Level 2)	Unobservable Inputs (Level 3)
Money market funds	\$ 4,002,773	\$ 4,002,773	\$ -	\$ -
Equities	5,334	5,334		
U.S. Government and government agency obligations	992	-	992	-
Fixed-income exchange-traded funds and mutual funds	3,840	3,840	-	-
Equity exchange-traded funds and mutual funds	24,080	24,080	-	-
Total	<u>\$ 4,037,019</u>	<u>\$ 4,036,027</u>	<u>\$ 992</u>	<u>\$ -</u>

Description	June 30, 2024	Quoted Market	Significant	Significant
		Price for Assets (Level 1)	Other Observable Inputs (Level 2)	Unobservable Inputs (Level 3)
Money market funds	\$ 2,550,916	\$ 2,550,916	\$ -	\$ -
U.S. Government and government agency obligations	1,967	-	1,967	-
Fixed-income exchange-traded funds and mutual funds	21,565	21,565	-	-
Equity exchange-traded funds and mutual funds	3,692	3,692	-	-
Total	<u>\$ 2,578,140</u>	<u>\$ 2,576,173</u>	<u>\$ 1,967</u>	<u>\$ -</u>

NOTE 11. ENDOWMENT

The Ballet's endowment consists of two individual funds established for fiscal emergency and related activities. Its endowment includes donor-restricted endowment funds. As required by U.S. generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Net Assets with Perpetual Donor Restrictions - Interpretation of Relevant Law

The Board has interpreted the State Prudent Management of Institutional Funds Act (SPMIFA) enacted into law in Washington, D.C. on January 23, 2008, as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Ballet classifies as net assets with perpetual donor restrictions (a) the original value of gifts to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. The remaining portion of the donor-restricted endowment funds that are not classified in net assets with perpetual donor restrictions are classified as net assets with temporary donor restrictions until those amounts are appropriated for expenditure by the Ballet in a manner consistent with the standard prudence prescribed by SPMIFA. In accordance with SPMIFA, the Ballet considers factors in making a determination to appropriate or accumulate donor-restricted endowment funds, such as:



NOTE 11. ENDOWMENT (CONTINUED)

- a. The duration and preservation of the fund;
- b. The purposes of the Ballet and the donor-restricted endowment fund;
- c. General economic conditions;
- d. The possible effect of inflation and deflation;
- e. The expected total return from income and the appreciation of investments;
- f. Other resources of the Ballet; and
- g. The investment policies of the Ballet.

Net Assets with Perpetual Donor Restrictions - Return Objectives and Risk Parameters

The Ballet has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment. Endowment assets include those assets of donor-restricted funds that the Ballet must hold in perpetuity or for a donor-specified period.

Net Assets with Perpetual Donor Restrictions - Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Ballet relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The endowment funds are managed by professional investment managers that invest the endowment funds in accordance with the diversified asset allocation plan that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Ballet has a policy of appropriating for expenditure each year not more than 5% of the market value of all assets of the endowment. In establishing this policy, the Ballet considered the long-term expected return on its endowment net assets.

NOTE 11. ENDOWMENT (CONTINUED)

The following is a summary of the changes in donor-restricted endowment funds subject to SPMIFA for the years ended June 30:

	Without Donor Restrictions	With Temporary Donor Restrictions	With Perpetual Donor Restrictions	Total
Endowment net assets, June 30, 2023	\$ -	\$ -	\$ 310,000	\$ 310,000
Investment income				
Interest and dividend income	-	10,765	-	10,765
Net realized and unrealized loss	-	709	-	709
Total investment income	-	11,474	-	11,474
Appropriation for expenditure	-	(11,474)	-	(11,474)
Transfer out	-	-	-	-
Endowment net assets, June 30, 2024	-	-	310,000	310,000
Investment income				
Interest and dividend income	-	7,833	-	7,833
Net realized and unrealized gains	-	422	-	422
Total investment income	-	8,255	-	8,255
Appropriation for expenditure	-	(8,255)	-	(8,255)
Endowment net assets, June 30, 2025	\$ -	\$ -	\$ 310,000	\$ 310,000

Net assets with perpetual donor restrictions represent the portion of the donor-restricted endowment funds to be held in perpetuity by explicit donor stipulation or by SPMIFA. Net assets with temporary donor restrictions represent the portion of the donor-restricted endowment funds to be held in the endowment subject to time and purpose restrictions under the donor agreement or SPMIFA and subject to appropriation for expenditure by the Board. There are no net assets without donor restrictions related to the donor-restricted endowment funds.

NOTE 12. COMMITMENTS

On February 26, 2015, the Ballet signed a three-year collective-bargaining agreement with approximately 24 artists of the Ballet commencing on August 1, 2015 and ending on July 31, 2018. On May 1, 2018, this agreement was extended through July 31, 2019. On October 21, 2019, this agreement was extended for the period August 1, 2019 through July 31, 2022. The agreement was further extended for another three years, and expired on June 30, 2025. The agreement states that if an artist is not re-engaged for any subsequent season, he/she is entitled to a severance payment equal to either the artist's

NOTE 12. COMMITMENTS (CONTINUED)

final weekly salary, one-half of the artist's final weekly salary, or one-third of the artist's final weekly salary, multiplied by the total number of years of service. Total amount accrued as a liability as of June 30, 2025 and 2024 was \$211,816 and \$176,218, respectively. After year end, the Ballet extended the agreement for another three years commencing August 1, 2025 and ending July 31, 2028.

On February 23, 2016, the Ballet signed a separation agreement with its former Artistic Director whereas the Ballet made scheduled lump payments through January 31, 2018. In addition, the Ballet will pay 20% of the income the Ballet receives for the rental of sets and costumes owned by the Ballet if the Artistic Director refers the rental opportunity to the Ballet, or if the Ballet or other entity licenses and uses choreography and works of the Artistic Director. There were no amounts owed as of June 30, 2025 and 2024.

Effective May 1, 2024, the Ballet entered into an employment agreement with its Artistic Director whereas the Artistic Director will be eligible to receive severance benefits if the employment is terminated without cause and the Artistic Director executes a separation agreement within consideration period no more than forty-five days. The severance benefits include the current base salary less standard payroll deductions and withholdings for six months after termination date as well as continued coverage under COBRA.

NOTE 13. CONTINGENCIES

The Ballet is named as defendant in cases from time to time. In the opinion of counsel and management, the Ballet has adequate defenses for such actions and should be not liable for any significant amounts.

NOTE 14. CONTRACT BALANCES

The timing of billings, cash collections, and revenue recognition result in contract assets and contract liabilities associated with revenue from exchange transactions. Contract assets consist of trade accounts receivable, which are recognized only to the extent it is probable that the Ballet will collect substantially all of the consideration to which they are entitled in exchange for the goods or services that will be or have been transferred. Contract liabilities consist entirely of deferred revenue that results when the Ballet receives advance payments from members and customers before revenue is recognized. Balances in these accounts as of the beginning and end of the years ended June 30, 2025 and 2024 are as follows:

	2025	2024	2023
Accounts receivable	\$ 93,977	\$ 40,212	\$ 59,071
Deferred revenue			
Subscription income	\$ 110,150	\$ 110,800	\$ 86,143
School income	986,683	1,079,487	898,123
Total deferred revenue	\$ 1,096,833	\$ 1,190,287	\$ 984,266



NOTE 15. COLLECTIONS NOT CAPITALIZED

During the year ended June 30, 2019, sets for Journey Home (April 2002), created by artist Sam Gilliam, that were commissioned and paid for by the Ballet, were discovered in storage at a warehouse leased by the Ballet. A recent valuation of the work by Winston Art Group, if sold as a single unit, was \$800,000. As of the date of these financial statements, the Ballet intends to use the sets for production. The value of the sets is not included in the accompanying financial statements.

NOTE 16. SUBSEQUENT EVENTS

Subsequent events have been evaluated through December 10, 2025, which is the date the financial statements were available to be issued. This review and evaluation revealed no other material event or transaction which would require an adjustment to or disclosure in the accompanying financial statements.